Confederated Salish and Kootenai Tribes

BISON RANGE MASTER PLAN

REQUEST FOR PROPOSAL



PROPOSALS DUE FEBRUARY 20, 2025

CSKT Bison Range Master Plan RFP

Table of Contents

2.	Back	ackground and Project Management		
3.	Procurement Overview			
3.	.1	Procurement Main Point of Contact	2	
3.	.2	Definitions	2	
3.	.3	Procurement Timeline	2	
3.	.4	Submittal Requirements	:	
	3.4.	1 Proposal Format	:	
	3.4.2	2 Proposal Content	:	
3.	.5	Questions	4	
4.	Eval	uation Process and Selection Criteria		
4.	.1	Overview of Evaluation Process		
4.	.2	BRMP Selection Criteria		
5. Project Vision and Goals		ect Vision and Goals		
5.	.1	Goals	6	
5.	.2	Timeline	7	
5.	.3	Scope of Work	8	
5.	.4	Priority Areas of Study	1(
5.	.5	Study Area Boundary	1(
6.	Tern	ns and Conditions	11	
6.	.1	Statement of Noncommitment	11	
6.	.2	Questions Concerning RFP/No Contact Provision	11	
6.	.3	Clarifications And Addenda to the RFP	12	
6.	.4	Rejection Rights	12	
6.	.5	Cost Of Proposal Preparation	12	
6.	.6	Other	12	
6.	.7	Fairness and Non-Discrimination	12	
6.	.8	Worker's Compensation and Professional Liability Insurance	12	
l is	t of	Tables		
			,	
ıab	ie 1 F	Proposed Procurement Timeline	2	

List of Figures

Figure 1 CSKT Bison Range	1
Figure 2 Proposed Project Timeline & Workflow	7
Figure 3 Proposed BRMP Study Area	11

Appendices

Appendix A — Acknowledgment of Receipt of RFP Packet and Addenda

Appendix B — Master Plan Priority Areas of Study Exhibits



1. Solicitation Notice

Notice is hereby given that the Confederated Salish and Kootenai Tribes (CSKT) have released this Request for Proposals (RFP) and will be accepting proposals until 5:00 pm MDT, February 20, 2025 from professional civil engineering and planning firms with the expertise and qualifications needed to develop a master plan that outlines the long-term vision, goals, and strategies for the development and management of physical infrastructure and land use within the Bison Range on the Flathead Indian Reservation.

2. Background and Project Management

The Bison Range, formerly known as the National Bison Range, was established in 1908 by the U.S. Federal Government in the heart of our treaty-reserved homeland, the Flathead Indian Reservation, on land taken without our consent. The bison at the Bison Range are descendants of the free-

ranging herd started by Tribal members in the 1800s, a time when plains bison were near extinction.

In 2020, through Public Law 116-260, Congress restored the Bison Range to federal trust ownership under CSKT, allowing our award-winning natural resource managers to assume stewardship of the Bison Range. In 2023, CSKT identified a need to develop a Bison Range Master Plan (BRMP) to identify the long-term vision, goals, and strategies for the Bison Range Visitor Center and access.

The selection and contracting process for the BRMP will be managed by Whisper Camel-Means, the Division Manager of Fish, Wildlife, Recreation, and Conservation



Figure 1 CSKT Bison Range

in the Natural Resources Department for CSKT, in consultation with CSKT Executive and Facilities and Maintenance staff. The project will be overseen by above mentioned staff, under the governance of the CSKT Tribal Council.

3. Procurement Overview

CSKT is requesting proposals from qualified consultant teams interested in developing the BRMP.

This is an Indian Preference Bid. Tribal Contractors who wish to receive Indian Preference must obtain certification by the Confederated Salish and Kootenai Tribes' Indian Preference Office as a legitimate Indian-owned business prior to the submission of bids. In order to claim Indian Preference, proof of Indian Preference Certification must be included with your bid in the form of a copy of the certificate issued by the Indian Preference Office. Be advised, evidence of your membership or affiliation with a tribe does not constitute Indian Preference certification. The selection of the successful contractor and award of this project will be per the provisions of the CSKT Indian Preference Ordinance 101A. It is the sole responsibility of the bidder to obtain and provide proof of Indian Preference certification from the Indian Preference Office. For more information on Indian Preference certification, contact Melinda Charlo, (406) 675-2700 ext. 1045.



3.1 Procurement Main Point of Contact

Whisper Camel-Means

Division Manager of Fish, Wildlife, Recreation, & Conservation

CSKT Natural Resources Department CSKT

Email: whisper.means@cskt.org Phone: 406.883.2888 ext. 7224

3.2 Definitions

- Confederated Salish and Kootenai Tribes (Owner): Any reference to Owner shall mean the Confederated Salish and Kootenai Tribes (CSKT), a sovereign nation.
- **Prime Firm:** Any references to "prime firm" shall relate to the Company submitting a proposal to the Owner for consideration.
- Subconsultant: A member of the Prime Firm's team who is clearly identified in the Firm's proposal. Subconsultant(s) will contract directly with the Prime Firm, who will bear responsibility for subconsultant activity(s).
- Consultant Team: All members of the prime firm's proposal team, including subconsultants.
- Request for Proposals (RFP): This Request for Proposals (RFP) is an invitation for individuals and companies to submit their proposals for Owner consideration.
- **Proposal:** The submittal of a proposal by a firm or individual is the financial quote from the firm to complete the master plan.

3.3 Procurement Timeline

Proposals are due electronically via email to whisper.means@cskt.org by 5:00 pm MDT on February 20, 2025. Late submissions will not be accepted.

Table 1 outlines the Owner's anticipated procurement timeline. The Owner reserves the right to modify this timeline as needed.

Table 1 Proposed Procurement Timeline

January 13, 2025	RFP published	https://csktribes.org/
		https://www.charkoosta.com/
January 27, 2025	Deadline for RFP questions and clarifications.	https://csktribes.org/
		https://www.charkoosta.com/
January 30, 2025	RFP clarifications published (if needed)	
February 20, 2025	Proposals due to CSKT	whisper.means@cskt.org
March 4, 2025	Selected Firm will be notified in writing of accepted proposal.	Proposal acceptance is subject to available funds and adherence to contracting procedures.



3.4 Submittal Requirements

3.4.1 Proposal Format

Proposals should be submitted via email as one PDF document. All content the proposer feels is necessary for selection should be included in the body of the proposal, which should not exceed twenty (20) 8.5x11-inch pages with no less than $\frac{1}{2}$ -inch margins. A minimum 10-point font should be used for all text.

This page limit is inclusive of all proposal content described in the following section, with the following exceptions:

- Graphic cover page (optional)
- Cover letter (required)
- Acknowledgment of Receipt of RFP and Addenda form (required)
- Appendix with up to ten (10) pages of key personnel resumes (optional)

3.4.2 Proposal Content

Proposals should provide sufficient detail to enable the selection committee to thoroughly evaluate it against the evaluation criterion. At a minimum, the following information should be included:

- Cover Letter. Identify the proposer's name; mailing address; email address; telephone
 number, and primary contact person. The letter must be signed by the principal of the
 prime firm and should be limited to one (1) page. Consortiums, joint ventures or consultant
 teams submitting proposals, although permitted, will not be considered to be responsive
 unless it is established that all contractual responsibility shall rest solely with one firm or
 one legal entity, which shall not be a subsidiary or affiliate with limited resources. Indicate
 the entity responsible (prime firm) for execution on behalf of the team.
- Consultant Team: Provide a description of the prime firm and any subconsultants
 proposed to be part of the consultant team, emphasizing their relevant qualifications and
 experience as they relate to the services requested in this RFP. Describe the relationships
 between the firms being proposed as part of the consultant team with details about
 projects the firms have worked on together, if applicable, and identify their respective
 roles.
- Key Personnel: Identify the consultant team's key personnel that will be assigned to the
 project and their capacity to deliver it. Include a summary of related project experience
 and the anticipated general project duties for each team member. Resumes can be used
 to supplement this section.
- Project Experience: Provide summaries of relevant projects the consultant team has
 delivered relevant to the scope and size of this project.
- Experience with CSKT: Describe the consultant team's experience working with CSKT.
- Understanding and Approach: Describe your understanding of CSKT's goals for the BRMP and how your consultant team plans to help CSKT achieve those goals. Provide a project approach and methodology of how your team will deliver this project. Include a discussion about methods planned to incorporate public participation and input into the process and BRMP.



- **Innovative Ideas & Approaches:** Describe any innovative ideas the consultant team has to streamline the delivery of this project or provide additional value to CSKT.
- Project Schedule, Budget, and Scope: Proposal of the project schedule, budget, and methods to complete the scope of this project
- References: Provide at least three references for clients for whom the lead firm has
 delivered similar projects for during the past five years. Including the name, address, and
 current phone number and email address where a contact person may be reached.
- Acknowledgment of Receipt of RFP and Addenda: Complete and include a signed copy of this form, included in Appendix A of this RFP in your proposal.

3.5 Questions

All questions concerning this solicitation shall be submitted in writing, on or before 5:00 PM MDT on January 27, 2025, to: **Whisper Camel-Means**, via email whisper.means@cskt.org. All questions and/or clarification submittals shall identify the RFP in the subject line of the email message as follows:

Questions – Request for Proposal for Professional Services, The Confederated Salish and Kootenai Tribes, Bison Range Master Plan (BRMP)

When submitting questions, refer to Section and Page Number of this RFP.

All prospective RFP respondents are hereby instructed not to contact any member of the Owner's Tribal Council, Executive Team, evaluation committee, or Owner's staff members other than the noted contact person regarding this solicitation as identified herein. Any such contact may be cause for rejection of your proposal.

Responses to questions/inquiries that directly affect an interpretation or change to this RFP will be issued in writing by the Owner as an addendum and posted at: https://csktribes.org/

Only those inquiries the Owner replies to by addenda shall be binding. Oral and other interpretations or clarifications will be without legal effect.

Respondents shall be responsible for monitoring the above referenced website for any updates pertaining to the solicitation described herein. Various updates may include addendums, cancelations, notifications, and any other pertinent information necessary for the submission of a correct and accurate response. The Owner will not be held responsible for any further communication beyond updating the website.

4. Evaluation Process and Selection Criteria

4.1 Overview of Evaluation Process

It is anticipated that future funding to implement infrastructure projects developed as phases within the BRMP may partly come from funding from public entities, and we anticipate the BRMP being adopted by relevant local, state, and federal agencies.

CSKT will review and score Project Proposals in accordance with published selection criterion and are subject to Tribal Contracting procedures.



CSKT reserves the right to conduct interviews with top ranked firms as needed.

Project Proposals will be evaluated by a selection committee appointed through a process led by CSKT's Division Manager. CSKT reserves the right to accept or reject any proposal, any part of a proposal, and/or any individual or firm put forward in a proposal.

This RFP does not constitute a commitment by CSKT to enter into any contract, agreement, or to pay any costs associates with the preparation of responses, submittals or other related documents.

Projects awarded through CSKT must follow the *Confederated Salish and Kootenai Tribes Contracting Procurement Policies*.

Incomplete proposals or unqualified teams will not be reviewed by the selection committee.

4.2 BRMP Selection Criteria

Criteria	Points
Consultant team qualifications and relevant project	55
experience and proximity to the Flathead Reservation	
Consultant team CSKT experience	40
Understanding of project goals and proposed approach	55
Ability to meet the scope of work, schedule, and budget	30
Innovation and willingness to incorporate new ideas	10
Current CSKT Indian Preference Business Certification	10
Total points available	200

This is an Indian Preference Bid. Tribal Contractors who wish to receive Indian Preference must obtain certification by the Confederated Salish and Kootenai Tribes' Indian Preference Office as a legitimate Indian-owned business prior to the submission of bids. In order to claim Indian Preference, proof of Indian Preference Certification must be included with your bid in the form of a copy of the certificate issued by the Indian Preference Office. Be advised, evidence of your membership or affiliation with a tribe does not constitute Indian Preference certification. The selection of the successful contractor and award of this project will be per the provisions of the CSKT Indian Preference Ordinance 101A. It is the sole responsibility of the bidder to obtain and provide proof of Indian Preference certification from the Indian Preference Office. For more information on Indian Preference certification, contact Melinda Charlo, (406) 675-2700 ext. 1045.

5. Project Vision and Goals

The CSKT Bison Range is a wildlife reserve on the Flathead Indian Reservation in western Montana established for the conservation of American bison. Formerly called the National Bison Range, the site consists of 18,766 acres. Over half of the Bison Range borders Indian trust land and waterways. Established as a National Wildlife Refuge in 1908, ownership and management of the site was transferred back to the Confederated Salish and Kootenai Tribes in 2022 from the U.S. Fish and Wildlife Service after more than a century of federal management and nearly two decades of negotiations.



The Bison Range restoration legislation was incorporated into the Montana Water Rights Protection Act (S. 3019), a bipartisan bill introduced in December 2019 by Montana Senators Steve Daines (R) and Jon Tester (D). After amendments, the act was included in the Consolidated Appropriations Act of 2021 (HR 133), passed by the House and Senate on December 21, 2020, and signed into law on December 27, 2020, as Public Law 116-260.

The existing infrastructure at the Bison Range includes a visitor center, picnic area, multiple overlooks, pedestrian trails, range operations and maintenance buildings, bunkhouses, and two main scenic roads that provide vehicular access to prime viewing areas. The Bison Range is approximately a one-hour drive north of Missoula, Montana, with public access via the entrance off U.S. Highway 212 in Moise, Montana.

With the site now under CSKT management, a clear vision for the Bison Range is essential to address rising visitor numbers and aging infrastructure. The BRMP will guide CSKT in development of a new Visitor Center Facility on Ravalli Hill, evaluating 3 visitor center development locations (current, Ravalli Hill, Bottom of Red Sleep Drive), and recommending new amenities and revenue sources.

A well-developed BRMP, created through an inclusive process, will offer predictability, preserve the Bison Range's cherished qualities, and promote growth that enhances revenue, bison range operations, and visitor experience. The Bison Range provides a unique experience in Montana, and new development should preserve and enhance its history and character. Proposed features include a new visitor center to share the Tribe's history, gathering spaces for learning and social interaction, improved transit and pedestrian networks, and access to green infrastructure to reduce heat islands, noise, and air pollution. An equitable BRMP will ensure that development benefits all visitors and respects the Flathead Indian Reservation's heritage. A staged approach will help to develop the site as funds become available.

The Bison Range faces challenges in updating aging visitor infrastructure inherited from the U.S. Fish and Wildlife Service while providing necessary amenities for rangeland and wildlife management. The BRMP will identify infrastructure deficiencies and recommend improvements, balancing these efforts with a broader vision that meets project goals.

Meaningful participation from all project stakeholders is vital to the BRMP's success. The plan will incorporate input from stakeholders to develop creative strategies for consensus building and infrastructure improvements, ensuring the Bison Range's future as a beloved and well-managed site.

5.1 Goals

The goals of the Bison Range Master Plan (BRMP) explicitly state our intention to maintain the site as a destination that honors its history and culture while enhancing bison conservation efforts. The BRMP will guide building, infrastructure, and recreational operation improvements into the future. The selected consultant must demonstrate a deep understanding of these needs and a proven ability to balance perceived competing values, such as cultural significance and asset management. Leading discussions about the future of the Bison Range is an integral part of the process, fostering a shared commitment to its significance even if not everyone agrees on every aspect of the BRMP.

Provide a Voice for Stakeholders: Create a platform for project stakeholders to express why they love the Bison Range, identify current deficiencies or needs, highlight unique characteristics that should be preserved, and envision improvements for its future growth.



Promote Equitable Development: Ensure a balance of healthy and thoughtful site development with interpretive social gathering spaces, recreational opportunities, and accessible mobility for all visitors, ensuring safe and reliable travel across the Bison Range.

Foster a Sense of Belonging: Strengthen the historical fabric of the Bison Range by encouraging positive and diverse human interaction. Highlight and promote CSKT culture to guide appropriately targeted development.

Create Predictability for Investment: Attract and retain development that aligns with CSKT's vision for the Bison Range. Provide a clear path for development and improvements, minimizing hurdles related to design, permitting, and regulatory requirements.

Agency Engagement: Engage relevant review and permitting agencies that may have an interest in the project. For example, early engagement with the Montana Department of Transportation (MDT) to improve U.S. Hwy 93 access will likely be necessary.

Leverage CSKT Funds to Attract Federal Infrastructure Funding: Position the Bison Range to secure large capital grants for transformative infrastructure projects. Improve connectivity to the U.S. Hwy 93 corridor and enhance egress across the site to accommodate all visitors while improving emergency evacuation routes. Prepare construction cost estimates for the recommendations identified in the developed master plan and prioritize the recommendations.

Analyze Traffic Visitor Use: Implement visitor usage planning recommendations, particularly for the Bison Range entrance station. Consider potential visitor and traffic congestion at full capacity and account for future increases in visitation. This will help ensure that traffic within the Bison Range does not become problematic, as has occurred in some other parks in the area.

Build on Existing Planning Initiatives: Incorporate previous and ongoing planning efforts. The Tribal Council has adopted the current Comprehensive Conservation Plan, developed and adopted by the U.S. Fish & Wildlife Service in 2019, as its interim Bison Range management plan. This ambitious scope of work should integrate the work completed by CSKT over the past decade.

5.2 Timeline

Spring-Summer 2025	Convene project stakeholders. Refine project scope and procure BRMP consultant team. Data collection.
Understand	
Fall-Winter 2025	Develop the BRMP. Diverse and broad participation. Promote project goals, imagine possibilities and articulate vision.
Dream	
Spring 2026	Final Adoption by CSKT Tribal Council. CSKT will continue work to identify and secure funding for staged or full implementation.
Adopt	

Table 3 Proposed Project Timeline & Workflow



5.3 Scope of Work

The scope of the BRMP will require a multidisciplinary team, various CSKT staff and the Firm. Contact with Montana Department of Transportation may be needed for egress advice.

The deliverable will be a comprehensive Master Plan that meets all project goals. The planning process will incorporate a thorough strategy to engage project stakeholders, ensuring their feedback is carefully integrated.

The BRMP must be developed in close coordination with the Fish, Wildlife, Recreation, and Conservation Division of the CSKT Natural Resources Department, whose support and potential adoption are crucial to the plan's success.

Evaluate Existing Conditions & Develop a Vision: The consultant will begin by gaining a complete understanding of the existing conditions, including conducting a review and inventory of all previous planning efforts for the Bison Range. The assessment will analyze the infrastructure's capacity to handle future land use and provide recommendations for improvements, including rough order of magnitude cost estimates. The BRMP, developed by the consultant team, shall at a minimum include consideration of, but is not limited to:

- Vision Statement: Develop a statement that articulates the desired future state of the area.
- Objectives: Recommend specific goals to achieve the vision, such as sustainable development, economic growth, improved quality of life, etc.
- Provide Stakeholder outreach and meeting minutes.
- Provide BRMP progress presentations to the Tribal Council, with a minimum of one presentation at the beginning and one at the end of the project.
- Identify key project areas of focus within the Bison Range, as further outlined in Subsection 5.4 herein, which may include:
 - Identifying a preferred location for a new visitor center and entrance
 - Developing conceptual site layout concepts for the visitor center, which may include a
 museum, interpretive trails, teaching and workshop spaces, a learning amphitheater,
 parking facilities, EV charging stations, a fee booth, and a gated entry system
 - Proposing revenue-producing amenities
 - Enhancing deceleration lanes on U.S. Hwy 93 for Bison Range access
 - Improving the road network and circulation connections
 - Rehabilitating and potentially repurposing the existing visitor center for CSKT administrative offices
 - Improving existing administrative and bison management facilities, outbuildings, and bunkhouses



The existing conditions assessment will align with articulating a vision for the Bison Range. This process will utilize traditional design charrettes, stakeholder meetings, visioning toolkits (renderings, maps, etc.), and other efforts to engage project stakeholders. Further discipline studies may be negotiated into the contract if needed. The consultant will draft a vision, gather CSKT feedback, and iterate as necessary. The BRMP will be incorporated into governing policies and should identify regulatory barriers and potential incentives for encouraging desirable growth.

Infrastructure Development

- Develop Transportation: Plans for roads and circulation, connections to highways, transit systems / tour buses, provisions for visitors coming via motorcycles, RVs, and or tow-vehicles, and pedestrian pathways and trails.
- Analyze Utilities: Provision for water supply, sewage, electricity, gas, and telecommunications (both to accommodate the new visitor center and continuing to serve the existing Bison Range infrastructure).
- Consider Stormwater Management Improvements: Systems to handle rainwater runoff and prevent flooding.

Environmental Sustainability

- While the entire Bison Range is a preserve, consider green spaces within areas of the developed portions of the site, potentially including nature trails, green spaces and play areas adjacent to attractions, wayfinding, and CSKT related sculptures.
- Implement Sustainability Practices: Use of renewable energy, energy-efficient buildings, EV charging stations, and conservation measures.
- Assess Environmental Impacts: Evaluation of how the master plan will affect the natural environment and measures to mitigate negative impacts.

Economic Development

- Analyze existing revenue streams across the Bison Range. At present day the bison Range requires approximately \$2M annually to operate; however, current revenue produced by the Bison Range is approximately \$1M annually.
- Explore and analyze strategies to close the Bison Range revenue gap by identifying
 potential new revenue streams. These could include hosting events, providing café or
 food services within the visitor center, tour buses, and expanding recreational
 opportunities such as corporate retreats for team building.
- Consider Job Creation: Strategies to attract increased visitors and potentially business partnerships that create enhanced employment opportunities for CSKT tribal members.

Implementation and Phasing

Phasing Plan: Timelines for different phases of development.



- Funding and Investment: Identifying sources of funding, including public-private partnerships and grants.
- Regulatory Framework: Zoning laws, building codes, and other regulations that support the master plan.

Finalize the BRMP: The consultant will ensure the community is well-informed about the BRMP and actively engaged in the process, using renderings and new media to effectively communicate the vision. Tools such as short videos, infographics, and influencers should be employed to articulate the vision for those unfamiliar with traditional planning documents.

The consultant will provide a clear strategy to implement the BRMP, including recommendations for regulatory changes if necessary. The BRMP should interface with the management process for the Bison Range and integrate information and recommendations from the BRMP into the site's comprehensive management.

BRMP Adoption: The consultant will assist in preparing presentations for CSKT Tribal Council adoption. If necessary, they will help future review and funding agencies incorporate the BRMP into their processes and policies to position projects for future grant funding opportunities. Finally, the consultant will provide implementation strategies to help CSKT prioritize and identify entities to lead various action items.

5.4 Priority Areas of Study

As detailed in the exhibits in **Appendix B**, the master plan's priority study areas include analyzing three potential locations for a new visitor center and main entry into the Bison Range, potentially with a fee booth. It involves identifying connection points to US Hwy 93 and related deceleration turn lane entry/exit improvements, improving the interior circulation road system, and rehabilitating and reusing the existing visitor center. Additionally, the plan includes enhancing visitor amenities and revenue-producing attractions while maintaining a connection to tribal history and culture, and addressing any improvements needed for the existing bison operations/ranching buildings and outbuildings. For further details, please refer to the exhibits included in Appendix B.

5.5 Study Area Boundary



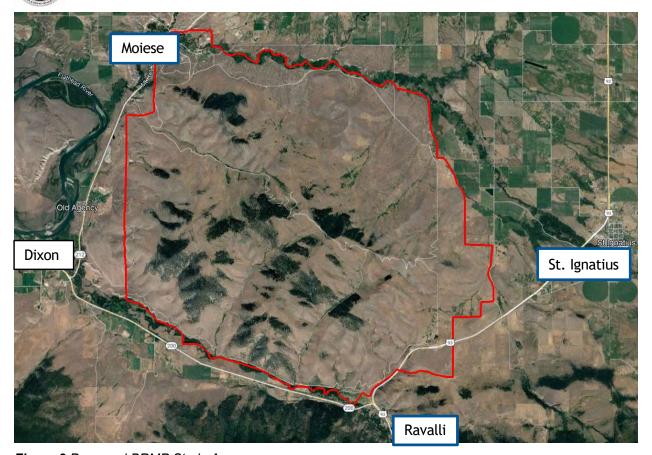


Figure 2 Proposed BRMP Study Area

The study area for the BRMP is intentionally expansive, encompassing the entire existing Bison Range boundary and select neighboring tribal leasehold properties. The steering committee acknowledges that the project boundaries may need to be adjusted based on budget constraints. The area outlined in red on the accompanying map represents the proposed BRMP study area.

6. Terms and Conditions

Within the Agreement for Services between CSKT and the successful Consultant, the Consultant will be required to agree to all of the following terms and conditions. Each respondent should include a statement in their proposal indicating their firm's willingness to abide by the CSKT, State of Montana, and Federal standard terms and conditions.

6.1 Statement of Noncommitment

Issuance of this RFP does not commit the Association to pay any costs incurred in preparation of proposals responding to this RFP. CSKT reserves the right to reject any or all proposals and to readvertise. All proposals will become property of CSKT.

6.2 Questions Concerning RFP/No Contact Provision

Respondents are hereby notified not to contact any member of the selection committee, or any member of the Division Manager of Fish, Wildlife, Recreation, and Conservation in the Natural Resources Department for CSKT, except as provided herein regarding this proposal until such time



as a contract has been awarded. All inquiries pertaining to this RFP should be directed to the designated CSKT staff person. Failure to abide by this condition of the RFP may be the cause for the rejection of the firm's proposal.

6.3 Clarifications And Addenda to the RFP

It is the responsibility of each respondent to carefully examine this RFP. Any inquiries, suggestions or requests concerning interpretation, clarification or additional information shall be made in writing via email through the designated CSKT staff person, as identified in Subsection 3.5 of this RFP. CSKT shall not be responsible for any oral representation(s) given by any employee, representative or others. The issuance of a written addendum is the only official method whereby interpretation, clarification, or additional information can be given.

If it becomes necessary to revise or amend any part of this RFP, a good faith attempt will be made to notify all prospective respondents. All addenda will be posted on the CSKT website as identified in Subsection 3.5 of this RFP.

6.4 Rejection Rights

CSKT reserves the right to reject any and all proposals or parts of proposals received in response to this RFP. CSKT also reserves the right to cancel this RFP at any time and to reissue this or a substitute RFP at a later date.

6.5 Cost Of Proposal Preparation

All costs associated with any response to this RFP, including the development of qualifications statements and participation in the selection process, are the sole responsibility of the respondent firms. CSKT will not reimburse any firms for such costs, nor will any successful firm be permitted to negotiate such costs as part of any contract or agreement with CSKT.

6.6 Other

Any firm selected to perform any or all work associated with this RFP will be required to execute an agreement with CSKT and meet any conditions on use of funds imposed by CSKT.

6.7 Fairness and Non-Discrimination

Eligibility and Consultant selection shall be fair in all respects. CSKT will not make determinations based in whole or in part on political views or personal bias.

6.8 Worker's Compensation and Professional Liability Insurance

The successful Consultant shall be required to carry Workers Compensation and Professional Liability insurance. Complete liability insurance regarding accidents, injury, and property damage at, as well as traveling to and from the project area, will also be required. Specific amounts of liability insurance will be settled during the contract negotiations.



Appendix A - Acknowledgment of Receipt of RFP Packet and Addenda

CSKT	Bison Range Master Plan
Request for Proposal	January 2025
ACKNOWLEDGMENT OF RECEIPT OF RFP PA	ACKET AND ADDENDA
The undersigned hereby acknowledges receipt of the following addenda issued during the procurem	CSKT's Request for Proposals (RFP) packet, and nent process.
Addendum #1:	dated
Addendum #2:	dated
Addendum #3:	dated
Failure to acknowledge receipt of the proposal par proposal to be considered non-responsive to this	
Name of Proposer:	
Signature of Proposer:	
Date:	



Appendix B — Master Plan Priority Areas of Study Exhibits

Three locations for review of feasibly for new Visitor Center Location.

- 1. Current Visitor Center (VC). Would need tear down or build on.
- 2. Red Sleep Visitor Center (VC). At the bottom of Red Sleep Drive, suggested as it is still within the current facility.
- 3. Ravalli Hill Visitor Center (VC). At the top of Ravalli Hill. Rest Area already occupies the location. Modernizes the location of the entrance to attract visitors. Game Warden headquarters can be added for ease of access to main road to respond to calls.

